



## WEST YORKSHIRE POLICE AND CRIME PANEL

9 November 2018

### Home Office Police Transformation Fund

#### 1. Purpose

- 1.1 To provide an overview of the Home Office Police Transformation Fund (PTF) and how the West Yorkshire PCC has sought to ensure West Yorkshire Police benefit from the fund.

#### 2. Background

- 2.1 In 2016, the Home Office established the Police Transformation Fund to enable transformation in order to tackle future challenges. Led by the policing sector, the fund enables policing to invest money in reform, transformation and digitisation projects to benefit the whole policing system. The Police Transformation Fund is the successor to the Police Innovation Fund.
- 2.2 As with the Police Innovation Fund, the Police Transformation Fund is funded through police grant. The value of the fund since its inception has been:

Year	Value £
2016/17	76.4m
2017/18	175m
2018/19	175m

- 2.3 In February 2016 the Police Reform and Transformation Board (PRTB) was established. The PRTB is an unincorporated, voluntary association of its members who work collaboratively to reform policing for the benefit of the public. Its purpose is to oversee and support transformation in the Policing Sector to ensure it is coherent and provides the best service to the public, working with the National Police Chiefs Council (NPCC) coordination committees and Association of Police and Crime Commissioner (APCC) standing groups.

- 2.4 One of the primary roles of the PRTB is to oversee the Police Transformation Fund.
- 2.5 The PRTB includes representatives from the APCC, NPCC, National Crime Agency (NCA), College of Policing and the Home Office. HMICFRS attend the meetings as an observer.
- 2.6 The APCC, with the NPCC, Staff Associations and the College of Policing, has published a vision for policing in 2025 that sets out why and how the police service needs to transform. The vision was launched at the APCC/NPCC Partnership Summit in November 2016.
- 2.7 The vision lays out five priorities for reform:
- Local policing
  - ‘Specialist Capabilities’ like armed policing and organised crime investigation;
  - Digital policing;
  - Building a workforce with the right skills for the future;
  - Improving collaboration in business support services (enabling business delivery)
- 2.8 The PRTB oversees additional programmes of work to support the five strands of the Policing Vision and provides a gateway for decisions on allocation of Police Transformation Funding prior to ministerial decisions.
- 2.9 The change in emphasis of the fund and the national work on the Policing Vision 2025 has led to much more of a commissioned approach whereby national programmes are commissioned rather than individual forces and smaller collaborations bidding in to the fund.

### **3. Utilisation of the Police Transformation Fund in West Yorkshire**

- 3.1 As the Police Transformation Fund is predominantly funding national programmes commissioned by the PRTB, the West Yorkshire focus is on engagement with the national programmes to help shape and influence the programmes and also to ensure technology programmes are, wherever possible, closely aligned with national programmes to maximise efficiencies and ensure opportunities are not missed. A key aspect is also to ensure that the value of the national programmes are weighed against the impact on West Yorkshire programmes.
- 3.2 In April 2018 the Police and Crime Commissioner for West Yorkshire joined the PRTB which has enabled a much more detailed focus to be given on the programmes to provide challenge to the programmes but also to understand better how West Yorkshire can benefit from the fund.
- 3.3 Appendix A illustrates four of the largest programmes funded by the Police Transformation fund and shows the role undertaken by the Police and Crime Commissioner in order to ensure that opportunities are taken where possible to benefit from the fund in West Yorkshire.

## Appendix A

Programme	West Yorkshire Alignment / Influence
<p><b>Transforming Forensics</b>            “Support forensic science across law enforcement to meet future challenges and deliver enduring transformational change”</p>	<ul style="list-style-type: none"> <li>• This programme was initially led from West Yorkshire with significant PTF funding invested into the pilot for Digital Transmission of evidence</li> <li>• The PCC is on the Programme Board for this programme</li> <li>• The OPCC Treasurer provided oversight of the fund from its inception in 2016 till September 2018 when the fund responsibility transferred to Dorset PCC</li> <li>• The Regional Scientific Support Service has contributed to the programme and seconded a senior staff member to the programme</li> <li>• The PCC regularly engages with the Director of the Regional Scientific Support Unit to ensure that any opportunity to benefit from the programme is taken</li> </ul>
<p><b>Digitisation Policing Portfolio</b>            “To realise an expedient, seamless, end-to-end digital policing journey from first contact through to disposal, to better protect and engage the public, reduce the threat of crime, risk and harm, and bring offenders to justice.”</p>	<ul style="list-style-type: none"> <li>• The PCC is a member of the Police Technology and Digital Portfolio Group with part of the group’s remit being to scrutinise the Digital Policing Programme</li> <li>• The PCC and his office meet regularly with senior managers from the West Yorkshire Digital Policing Directorate to understand how the local technology transformation dovetails with the national programmes</li> <li>• The PCC regularly seeks assurance from the Chief Constable that West Yorkshire Police are linked into the national digital programmes and seeking to gain the maximum benefit from them</li> </ul>
<p><b>National Enabling Programmes</b>            “To design and develop a standard platform for productivity services, identity and security for digital working and collaboration.”</p>	<ul style="list-style-type: none"> <li>• The PCC regularly seeks assurance from the Chief Constable that West Yorkshire Police are linked into the national enabling programmes and seeking to gain the maximum benefit from them</li> <li>• The Director of Digital Policing has a role, through the Police Technology Council, in helping to shape the programmes and ensures that West Yorkshire benefit where possible</li> </ul>

<p><b>Specialist Capabilities</b></p> <p><i>“To better protect the public, we will enhance our response to new and complex threats, developing our network and the way we deliver specialist capabilities by reinforcing and connecting policing locally, nationally and beyond”</i></p>	<ul style="list-style-type: none"><li>• The PCC has a role in providing oversight of the programme as part of his role as a member of the PRTB</li><li>• The PCC provides challenge to ensure that West Yorkshire Police are linked in and helping to shape the programme</li></ul>
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